

**LIMITED SOURCES JUSTIFICATION**

**ORDER > \$150,000**

**FAR Part 8.405-6**

**2237 Transaction # or Vista Equipment Transaction #:** Acquisition Plan VA259-17-AP-8370

This acquisition is conducted under the authority of the Multiple Award Schedule Program. The material or service listed in par. 3 below is sole source, therefore, consideration of the number of contractors required by FAR Subpart 8.4 – Federal Supply Schedules, is precluded for the reasons indicated below.

**Restricted to the following source:**

Manufacturer/Contractor: Allegiance Consulting, Inc.

Manufacturer/Contractor POC & phone number: John Norris 720-947-9202

Mfgr/Contractor Address: 2601 Blake Street, Suite 400, Denver, CO 80205-2241

Dealer/Rep address/phone number: Same

☒ The requested material or service represents the minimum requirements of the Government.

**(1) AGENCY AND CONTRACTING ACTIVITY:**

Department of Veterans Affairs

Network Contracting Office 19

1011 Honor Heights Dr

Muskogee, OK 74401

**(2) NATURE AND/OR DESCRIPTION OF ACTION BEING APPROVED:**

NCO 19 and VA National Surgical Office (NSO) proposes to provide a follow-on task order to allow for continued services under FAR 8.405-6 with Allegiance Consulting, Inc., for IT coding and custom database programming that they have completed for NSO. This will be a 12-month firm fixed-price (FFP) task order against GS-35F-0360S with Allegiance Consulting (CVE/VetBiz Verified SDVOSB). Allegiance is to provide improvement and sustainment of current custom Transplant and NSO Systems applications and NSO Web Tools applications, as well as further development and adaption of current technical applications for broadened use by various service lines within VHA.

Line Item One: Transplant and NSO Systems applications: The contractor will provide .NET Server Administration, SQL Server Administration, and Server Administration for NSO IT resources; monitor systems health; provide recommendations for improvement and implement the improvements and upgrades as approved; and integrate components of the National Surgery Office's (NSO) existing web presence and SQL databases more effectively. By improving the NSO Websites to utilize external content data and embed SQL Server Reporting Services and Integration Services functionality, the national program office can: streamline the sustainment and delivery of these tools; and support, improve, and enhance existing NSO .NET applications as well as develop new solutions utilizing Visual Studio

2010/2012/2013/2015, PowerShell scripts, .NET programming (C#/Visual Basic [VB]), HTML3-5/XML/XSLT/XPATH, JavaScript/J.

Line Item Two: NSO Web Tools: The contractor will perform monthly Office of Information and Technology (OIT) security review/patching to NSO servers, the SharePoint farm, SQL server instances, and other non-enterprise applications as required; review recommended/required actions; research and implement required actions; report compliance to OIT. Continue to integrate components of the NSO existing SharePoint sites/tools with the web presence and SQL databases more effectively. By improving the national program office SharePoint sites to utilize external content data and embed SQL Server Reporting Services and Integration Services functionality, the NSO can streamline the maintenance and delivery of these tools.

This contract will support, improve, and enhance existing NSO SharePoint and .NET applications as well as develop new solutions utilizing Visual Studio 2010/2012/2013/2015, PowerShell scripts, .NET programming (C#/ Visual Basic [VB]), InfoPath, SharePoint Designer, SharePoint based workflows and associated processes, Nintex, HTML3-5/XML/XSLT/XPATH, JavaScript/JQuery, console applications, web parts, and web services. Query, console applications, web parts, and web services.

**(3) (a) A DESCRIPTION OF THE SUPPLIES OR SERVICES REQUIRED TO MEET THE AGENCY’S NEED:**

The NSO requires continued performance of .Net Server Administration, SQL Server Administration, SharePoint Farm Administration and Server Administration for their information technology (IT) resources. Additionally, software development is required for .NET and SharePoint application solutions, and involves connections with SQL server databases. This requires support and troubleshooting of existing IT software applications, as well as enhancements to and migrations of the applications. Further, new development of .NET, SharePoint, and Reporting Services applications is required, involving requirements development, documentation of work and cross-trainings, production, field testing, de-bugging, and continuous operational support.

In addition to software maintenance and development, the NSO requires monitoring of IT systems health, including performing monthly Office of Information and Technology security review/patching to NSO servers, SQL server instances, and other non-enterprise applications, as well as content management utilizing Content Management Systems and Team Foundation Server.

Migration efforts are also required, involving SharePoint 2010 farm to the 2016 version, and migrating from a physical server environment to virtual servers at a different physical OIT warehouse location, for example the SAS server.

In order to perform all required application refinements, updates, and new solution development, it is critical that the vendor have a high level of expertise with .NET programming (C#/Visual Basic [VB]) HTML3-5/XML/XSLT/XPATH, SharePoint farm administration, SQL Server Reporting Services and Integration Services, Microsoft Visual Studio 2010/2012/2013/2015, PowerShell scripts, JavaScript/JQuery, console applications, web parts, and web services.

Allegiance has already provided several years of work for the NSO, having developed the current software application solutions that require ongoing support and trouble-shooting, as well as new enhancements and migration. Additionally, the new applications to be developed will have technical connectivity to the current technical applications which the prior vendor developed. Moreover, Allegiance's prior work involved monitoring IT systems health and performing content management and IT security patching and compliance. Allegiance's prior work directly correlates to the follow-on needed work, with the below specific examples.

Allegiance continuously reviews all functional applications including the custom .NET application *Transplant Referral and Cost Evaluation/Reimbursement (TRACER)* to ensure proper creation and modification of the application's technical content, using Content Management Systems (CMS) and Team Foundation Server (TFS). The ongoing system review of TRACER continues to be required for this critical national software application, with CMS and TFS management ongoing. Allegiance currently is the only vendor who has the skillset to allow the national software application continued growth in size and scope, as they developed this application for the NSO.

Allegiance collaborates with NSO staff for upgrades to the functionality of the SharePoint-based application *Mechanical Circulatory Assist Device (MCAD) Tracker* and has in-depth knowledge of the requirements for data entry, reporting, and requirement rules for fiscal reimbursement at a national level. Given the requirement for enhanced functionality and a redevelopment to a more sustainable platform to support multi-facility growth, the MCAD Tracker will be re-programmed in a .NET platform. Having Allegiance continue to perform this programming will promote efficiency and thereby a lower cost to the government, as well as decrease the risk for any errors in fiscal reimbursement.

Allegiance developed the .NET application *Surgical Quality Nurse Competency Exam*, and successfully launched each new version annually nearly 150 nurses at 137 VHA medical centers, performing beta-site user testing and compilation of results. Allegiance continues to collaborate with NSO staff on the development of the next annual exam, incorporating reporting enhancements and edits to content. As this is a policy-driven online exam to be completed annually, having the same vendor continue to modify and launch the exam each future year promotes sustainability, on-time launch, and continuity of this algorithm-based application, thereby ensuring a seamless deployment and reporting for this national requirement.

Allegiance developed a sophisticated online *Surgical Risk Calculator* for VHA clinical staff nationally to utilize for the prediction of patient mortality and morbidity following a surgical procedure. Allegiance programmed multiple versions with upgraded risk algorithms annually, and is currently working to incorporate new calculator components to show the predicted risk for Intensive Care Unit (ICU) stay and Inpatient admission. By continuously collaborating with the NSO's statistical and programming team members, this addition will be forthcoming and is a requirement of the new contract for services. Having Allegiance continue in this programming capacity with the knowledge already gained would benefit the national program office by resulting in an on-time release, supporting clinical-decision-based patient care and patient-provider informed consent requirements.

Allegiance developed the *Interrater Reliability (IRR) Program* for the NSO to be able to perform a means of cross-validating the collection of surgical data as part of the remote review and program evaluation requirements of VHA Handbook 1102.01. Allegiance collaborated with the NSO's Clinical Nurse Executive for many months in development of the technical requirements of this program; the only vendor with this knowledge base is Allegiance, and it would benefit the NSO and the national Surgical Quality Nurses

to have the same vendor develop the enhancements of the IRR Program for the planned upgrade release.

Allegiance collaborated with multiple NSO staff in developing the *NSO Data Viewer*, a permission-controlled interactive user interface that generates myriad reports for VA medical center's facility-level and patient-level data from the content of the NSO Quarterly Report. This recently launched national application included requirements for 3 Phases of development and release. Phase 1 was recently released, however Phases 2 and 3 are planned over the coming 18 months. Since Allegiance developed this initial application, their continued development and testing for Phases 2 and 3 would greatly benefit the organization and promote seamless future version launches of this high profile application.

Allegiance integrated NSO's stand-alone applications into a multi-system technical application network that references the VA's Outlook domain to drive permission-restricted access to patient level and sensitive data under the stewardship of the National Director of Surgery. Supported on multiple servers and platforms with *NSO Systems Database* driving permissions, this system network is highly intricate and tedious, involving many members of the NSO's maintenance and oversight. Allegiance diligently manages and upgrades the network components to promote ongoing information security and appropriate data sharing with VHA facilities nationally. Having Allegiance continue in this capacity significantly increases the stability, enhancements, and migrations of the multiple systems thereby promoting integrated functionality and forward-facing user acceptance.

During development and deployment of these aforementioned applications, Allegiance continuously provided *technical documentation and incremental training* to NSO staff, as well as participated as subject matter expert in myriad training sessions for the VHA field nationally, with a special emphasis for the VHA Transplant Centers and the surgical services staff throughout all VA high performing networks. Allegiance currently has considerable knowledge related to the business and clinical requirements of transplant and surgical services – a valuable asset to facilitate the ongoing development, documentation, and trainings of the technical applications of the NSO and the 138 VA medical centers who utilize these software applications to perform the duties of their jobs and promote and enhance Veteran care.

Allegiance performs monthly *Office of Information and Technology security review and patching* to NSO servers, SQL server instances, and other non-enterprise applications and reported compliance to OIT. Allegiance managed several OIT server outages during the previous contract period, successfully mitigating risk and trouble-shooting with IT administrators to quickly restore the software application functionality for field users and the national program office, thereby minimizing downtime and promoting patient care endeavors to the field users. Allegiance is the only vendor who currently has comprehensive knowledge of the server architecture and permission linkage to NSO IT systems to promote security compliance and expeditiously provide resolutions to unplanned technical deficits, and is therefore beneficial to the VA to continue utilizing this learned knowledge.

As stated in para 5 below, the cost and time to have a new vendor come in at this time would cause a large amount of duplication of effort and additional funds. This follow-on task order is in the best interest of the VA to allow for continued support from Allegiance who created the above mentioned NSO web tools & applications, and currently is the only vendor with the knowledge to be able to maintain and support NSO for these applications.

**(b) ESTIMATED DOLLAR VALUE:** \$ 486,074.30

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**(c) REQUIRED DELIVERY DATE:** September 1, 2017

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**(4) IDENTIFICATION OF THE JUSTIFICATION RATIONALE (SEE FAR 8.405-6), AND IF APPLICABLE, A DEMONSTRATION OF THE PROPOSED CONTRACTOR'S UNIQUE QUALIFICATIONS TO PROVIDE THE REQUIRED SUPPLY OR SERVICE.**

☒ Specific characteristics of the material or service that limit the availability to a sole source (unique features, function of the item, etc.). Describe in detail why only this suggested source can furnish the requirements to the exclusion of other sources.

Allegiance Consulting Inc is currently the only vendor who has the unique knowledge and experience with NSO applications able to provide the required services for this procurement. Over the past several years, the VA has come under scrutiny for Veteran access to transplant, clinical, and surgical services. To address these issues, along with providing general oversight of quality improvement activities, the VHA NSO developed several data collection and reporting systems with verified SDVOSB Allegiance Consulting to provide up-to-date data capture, tracking, and results, along with immediate reporting of surgical metrics within the VHA. For example, the TRACER software application, the Enhancing Surgical Access Tool (ESAT), the Critical Incident Tracking Notification (CITN) system, the Mechanical Circulatory Assist Device (MCAD) application, and the Clinic and Operating Room Resources tool are major national Web applications used to track and report access and safety issues across the VHA. These tools are used by every VHA site that performs surgery (137) both inpatient and outpatient to enhance Veterans care. Only through Allegiance's unique & intimate knowledge of these applications are they able to provide maintenance and advancement of these tools for NSO to track and report critical data and results to VA Leadership, Congress, and to the 137 VA surgical programs. Allegiance Consulting Inc. was previously contracted to develop these key IT applications for the NSO.

These tools developed under the SDVSOB verified Allegiance Consulting contracts have been in use for several years and are continually reviewed and upgraded to meet the needs of the NSO and the national surgical and operative services of VHA. For example, the TRACER application has been in use for over 4 years and was recently upgraded to a 3.0 release version. The contractor through Allegiance Consulting is the developer of TRACER, which is the sole method of data capture and reporting throughout the national VHA system of 186 TRACER access sites (VHA facilities) for all VA transplant referrals to occur including physician reviews, tracking of evaluations, listing of Veterans for transplant, and the tracking of actual transplants performed allowing for evaluation of barriers to access, action plans for access compliance, and compliance with VHA policy. In addition, TRACER is the mechanism by which over \$78 million is reimbursed to VA transplant centers annually through specific purpose funds. The TRACER application has over 132,000 lines of code including C#, Script, HTML, Database Stored Procedures and Functions, and its database contains 34 gigabytes of data. Allegiance Consulting's in depth knowledge of the business rules, configuration, functionality, programming code, and connections of the TRACER

software and backend database is knowledge that no other vendor has, making them critical to this national level software program.

It would not be in the best interest of the Government to risk converting to a different contractor at this time. The time required for a new vendor to acquire the institutional knowledge of the business rules and programming code for the multiple NSO Web applications would be 18-24 months, an estimate of \$707,874 - \$947,811 in new programmer acquire time. To extrapolate, for TRACER alone, it would require at least 12 months of acquire time for a new contractor to learn the necessary business rules and existing programming code to maintain the national-level technical application. This would not only be redundant work resulting in unnecessary cost to the VA estimated at \$243,714.82, but would put the VA at risk by having an unnecessary gap in expertise in maintaining vital systems that provide oversight to Veteran access to Transplant's clinical and surgical services. This estimate is based upon hiring a programmer with 7-10 years of programming experience (.Net Server Administration and SQL Server Administration Visual Studio 2010/2012/2013/2015, PowerShell scripts, .NET programming (C#/Visual Basic [VB]), HTML3-5/XML/XSLT/XPATH, JavaScript/JQuery, console applications, web parts, and web services C#, Script, HTML, Database Stored Procedures and Functions) and the time and resources required to learn the application, not even accounting for the staff time to re-train a new contractor, which could be estimated to increase the cost by an additional \$79,380. Furthermore, it would be most detrimental to VA Transplant Centers who rely on timely reimbursement for the high-cost services of transplant care if TRACER was not seamlessly maintained by a knowledgeable programmer, as it is the mechanism by which over \$78 million annually is reimbursed to the transplant centers on a routine basis. Based on this pricing information if any other vendor were to attempt to complete this work it would not be expected for the pricing to be able to be found fair and reasonable.

The NSO software applications developed, supported, and enhanced by SDVSOB verified Allegiance Consulting allow the VHA to react swiftly and accurately to access issues, required program changes, and safety issues throughout the VHA. Any lapse in maintaining these tools, let alone an extended gap to train new contractors, would be extremely detrimental to the VA priority of providing efficient Veteran access to quality surgical services.

Allegiance Consulting staff has worked very closely with the technical and functional resources in the VA and gained significant knowledge of the current technical systems and interconnected web interfaces. This exposure to the VA and to the National Surgery Office is crucial as new components are integrated with the legacy components. Allegiance has intimate knowledge of the design and architecture of Transplant and NSO Systems applications and of NSO Web Tools since they led in the development of the tools from the beginning and proceeded to develop, test, and field them as well as provide on-going support, de-bugging, and upgrades. If another vendor is selected, additional risk would be incurred as the new contractors would not fully understand the intent and context of the complex requirements included in these technical applications.

☒ The new work is a logical follow-on to an original Federal Supply Schedule order provided that the original order was placed in accordance with the applicable Federal Supply Schedule ordering

procedures. The original order must not have been previously issued under sole source or limited source procedures.

In accordance with FAR 4.405-6(C) in the interest of economy and efficiency this task order is a logical follow-on to an originally competed action that was competed and awarded via GSA Task Order VA259-12-F-2710. Allegiance Consulting staff has worked very closely with the technical and functional resources in the VA and gained significant knowledge of the current technical systems and interconnected web interfaces. This exposure to the VA and to the NSO is crucial as new components are integrated with the legacy components. Allegiance has intimate knowledge of the design and architecture of Transplant and NSO Systems applications and of NSO Web Tools since they led in the development of the tools from the beginning and proceeded to develop, test, and field them as well as provide on-going support, de-bugging, and upgrades. If another vendor is selected, additional risk would be incurred as the new contractors would not fully understand the intent and context of the complex requirements included in these technical applications.

☒ Authorized/Allowed by Statute

This will be a Limited Source to a Service Disabled Veteran Owned Small Business (SDVOSB), as Allegiance Consulting is a VetBiz/VIP Verified SDVOSB. In accordance with the Veterans First Public Law 109-461 and 38 U.S.C 8127 (c) the procurement may be sole sourced to a SDVOB company. Allegiance has been determined responsible as they currently hold a GSA contract (GS-35F-0360S). This procurement exceeds the SAT and is below \$5M. The pricing will be in accordance with their GSA contract which has been deemed fair & reasonable per GSA award. The procurement will also be in accordance with VAAR 819.7007 (a)-(c) Sole source awards to service-disabled veteran-owned small business concerns.

☒ An urgent and compelling need exists, and following the ordering procedures would result in unacceptable delays.

If the government does not acquire the services of Allegiance Consulting, then another vendor's staff would need to traverse the long and steep learning curve to be able to appropriately respond to constant changes made by the program office leadership. This could impact nationwide timeliness and result in delays with the reporting and evaluation of adverse events, slow the development and execution of VA research, hinder the reimbursement to facilities of implantation devices, delay the reporting and improvement of clinic and operating room access issues, and the tracking of barriers to and action plans for surgical compliance, patient care, reducing patient wait times, and potential delays in reimbursement to VA Transplant Centers of special purpose funds. This would not be in the best interest of the Veterans, VA, or the Mission of the Department Veterans Affairs.

The time required for a new vendor to acquire the institutional knowledge of the business rules and programming code for the multiple NSO Web applications would be 18-24 months, an estimate of \$707,874 - \$947,811 in new programmer acquire time. To extrapolate, for TRACER alone, it would require at least 12 months of acquire time for a new contractor to learn the necessary business rules and existing programming code to maintain the national-level technical application. This would not only be redundant work resulting in unnecessary cost to the VA estimated at \$243,714.82, but would put the

VA at risk by having an unnecessary gap in expertise in maintaining vital systems that provide oversight to Veteran access to Transplant's clinical and surgical services. This estimate is based upon hiring a programmer with 7-10 years of programming experience (.Net Server Administration and SQL Server Administration Visual Studio 2010/2012/2013/2015, PowerShell scripts, .NET programming (C#/Visual Basic [VB]), HTML3-5/XML/XSLT/XPATH, JavaScript/JQuery, console applications, web parts, and web services C#, Script, HTML, Database Stored Procedures and Functions) and the time and resources required to learn the application, not even accounting for the staff time to re-train a new contractor, which could be estimated to increase the cost by an additional \$79,380. Furthermore, it would be most detrimental to VA Transplant Centers who rely on timely reimbursement for the high-cost services of transplant care if TRACER was not seamlessly maintained by a knowledgeable programmer, as it is the mechanism by which over \$78 million annually is reimbursed to the transplant centers on a routine basis.

**(5) DESCRIBE WHY YOU BELIEVE THE ORDER REPRESENTS THE BEST VALUE CONSISTENT WITH FAR 8.4 TO AID THE CONTRACTING OFFICER IN MAKING THIS BEST VALUE DETERMINATION:**

Maintaining a contractual relationship with Allegiance Consulting Inc. will result in the best value for the government. Other contractors would need to spend many months coming up to speed on the nature of the critical technical applications of the NSO that were built and maintained by Allegiance contractors. It is estimated the learning period would be 18-24 months before the nuances of the software programs and systems integrations are clearly understood. The NSO's technical systems and software applications are integrated and complex with permission-driven reporting tools such that a single change in one part of the application has ramifications elsewhere, impacting functionality and the ability of the users in the field to appropriately manage many critical Surgical Services data capture and quality improvement reporting, including national Transplant patient referrals and tracking.

Changing contractors at this point would feasibly cost the VA \$707,874.50 – \$947,811.41 on the changeover due to the loss of programmer knowledge. This estimate is based upon hiring two programmers for 18-24 months with 7-10 years of programming experience (.Net Server Administration and SQL Server Administration Visual Studio 2010/2012/2013/2015, PowerShell scripts, .NET programming (C#/Visual Basic [VB]), HTML3-5/XML/XSLT/XPATH, JavaScript/JQuery, console applications, web parts, and web services C#, Script, HTML, Database Stored Procedures and Functions) and the time and resources required to learn the necessary business rules and existing programming code. It is estimated that current VA staff would also incur lost time in cross-training for 18-24 months to knowledge-share with new contractors, resulting in an additional cost to the government. Furthermore, it should be noted that over the past several years this contract has experienced very low cost increase annually.

Allegiance Consulting's in-depth knowledge and experience of the NSO's development environment and integrated technical systems further supports this task order as the best value to the government.

**(6) DESCRIBE THE MARKET RESEARCH CONDUCTED AMONG SCHEDULE HOLDERS AND THE RESULTS OR A STATEMENT OF THE REASON MARKET RESEARCH WAS NOT CONDUCTED:**

Market Research was conducted, but Allegiance Consulting Inc. is the only vendor who currently has the technical developer knowledge and in-depth expertise of development of the NSO's critical software



applications as it was developed and maintained by Allegiances staff. Allegiance is the only vendor who has developed, launched, and maintained the multiple technical web solutions for the NSO. The NSO's intricate systems have interconnections and are critical to the national data capture, reporting, quality improvement, and access facilitation of the Veteran patient.

**(7) ANY OTHER FACTS SUPPORTING THE JUSTIFICATION:**

If the government does not acquire the services of Allegiance Consulting then another vendor's staff would need to traverse the long and steep learning curve to be able to appropriately respond to constant changes made by the program office leadership. This could impact nationwide timeliness and result in delays with the reporting and evaluation of adverse events, slow the development and execution of VA research, hinder the reimbursement to facilities of implantation devices, delay the reporting and improvement of clinic and operating room access issues, and the tracking of barriers to and action plans for surgical compliance, patient care, reducing patient wait times, and potential delays in reimbursement to VA Transplant Centers of special purpose funds. This would not be in the best interest of the Veterans, VA, or the Mission of the Department Veterans Affairs.

**(8) A STATEMENT OF THE ACTIONS, IF ANY, THE AGENCY MAY TAKE TO REMOVE OR OVERCOME ANY BARRIERS THAT LED TO THE RESTRICTED CONSIDERATION BEFORE ANY SUBSEQUENT ACQUISITION FOR THE SUPPLIES OR SERVICES IS MADE:**

Previously the NSO attempted a knowledge transfer from the contractors to VHA employees to decrease dependence on contractors for ongoing support for these applications. However, three prior VA employees left the VA and will not be able to perform in that capacity. The knowledge and training required to provide computer programming at the level required to support NSO to develop and sustain these NSO systems applications require a level of pay above what the NSO is able to pay. Based on this VA hired staff will help to decrease dependency on the contractor, and provide lower level support. Training of alternate employees has begun anew. Recently NSO hired 2 personnel that have begun training and knowledge transfer of the NSO's technical applications for TRACER, MCAD, CITN, SQN Competency Exam, OR and Clinic Resources, Risk Calculator, and other SharePoint and .NET applications and SQL server interfaces developed under the Allegiance Consulting contracts. The higher-level computer programmer support for these applications will continue to require contract computer programmer support. To remove and overcome the barriers that led to the restricted consideration, the future procurement plan is to develop a competitive base year + 4 one year options procurement package. NSO and VA contracting staff will work to have a competitive procurement advertised and in place to take over at the end of this 12-month limited source contract with Allegiance Consulting.

**(9) REQUIREMENTS CERTIFICATION:** I certify that the requirement outlined in this justification is a Bona Fide Need of the Department of Veterans Affairs and that the supporting data under my cognizance, which are included in the justification, are accurate and complete to the best of my knowledge. I understand that processing of this limited sources justification restricts consideration of Federal Supply Schedule contractors to fewer than the number required by FAR Subpart 8.4. *(This signature is the requestor's supervisor, fund control point official, chief of service or someone with responsibility and accountability.)*

\_\_\_\_\_  
SIGNATURE

\_\_\_\_\_  
DATE

Missy R. Bell                      NSO Sr National Project Manager  
NAME    TITLE

National Surgery Office (10NC2)  
SERVICE LINE/SECTION

VA Central Office, located Denver, CO (ECHCS 554)  
FACILITY

**(10) APPROVALS IN ACCORDANCE WITH THE [VHAPM, Volume 6, Chapter VI: OFOC SOP](#):**

**a. CONTRACTING OFFICER'S CERTIFICATION (required):** I certify that the foregoing justification is accurate and complete to the best of my knowledge and belief.

\_\_\_\_\_  
CONTRACTING OFFICER'S SIGNATURE

\_\_\_\_\_  
DATE

Jared Cariker, Contracting Officer  
NAME AND TITLE

NCO 19  
FACILITY

**b. Director of Contracting/DESIGNEE:** I certify that the foregoing justification is accurate and complete to the best of my knowledge and belief.

\_\_\_\_\_  
SIGNATURE

\_\_\_\_\_  
DATE

24 Jul 2017

Albert Williams  
Division Chief, NCO 19